

- Strategic Planning
- Regulatory Negotiation
- Pursuit of Regulatory Assurances
- Characterization
- Risk Management Aligned with Intended Property Use
- Remedial Design & Construction
  - Development of Plans & Specifications
  - Construction Management, Monitoring & Quality Assurance
  - Evaluation of Borrow Sources
  - Demonstration of Attainment
- Submittal Preparation
  - Remedial Investigation Reports
  - Risk Assessment Reports
  - Soil Management Plans
  - Cleanup Plans
  - Final Reports
  - Permits
  - Institutional Controls
- Community, Stakeholder & Media Communications

The names vary—voluntary action, land recycling, Brownfields revitalization—but most states now have a risk-based, voluntary site cleanup program that facilitates redevelopment by providing liability protection and streamlining administrative processes so developers can reasonably estimate costs and schedules.

These programs offer unprecedented opportunities to leverage Cummings/Riter's expertise and formidable client advocacy skills to develop a cleanup approach that both protects human health and the environment *and* enables corporate clients to recover assets and communities to advance toward reaping the economic benefits of sites that return to productive use.

Within the framework of voluntary programs, Cummings/Riter has been involved in the investigation and cleanup of dozens of properties from 1 to 485 acres in size situated throughout the U.S., from New Jersey to California, with substantial experience gained in some of the most administratively complex programs.

Our track record includes demonstrating attainment and securing numerous releases of liability; negotiating favorable agreements that minimize project duration and costs; the strategic use of data and remediation standards; and satisfying dual requirements at sites governed by both a voluntary program and the Resource Conservation and Recovery Act.